Celebrating the first 6 months of 2017!

Aerial photo from 23 May, 2017, showing excavators and ‘the nibblers’ preparing the site of the central acute services building and demolishing the Neonatal and paediatric Emergency Transport Service’s (NETS) building.

In part one of a special two-part series of the Westmead Redevelopment Project Update we look back on the first six months of 2017, and take you through the work that’s coming up until the end of the year.

This edition we look at:
- Planning and preparing for the future
- Construction and demolition
- Refurbishments

In part two, issued on Monday, 10 July, we look at:
- Consumer engagement
- Westmead precinct initiatives

Westmead Redevelopment Project Team
The Westmead Redevelopment Project Team continue to work and communicate with the Westmead precinct’s many stakeholders, including precinct partners, staff at Westmead Hospital and The Children’s Hospital at Westmead and community members. In February, the Westmead Integrated Project Team won the award for ‘Great Integrated Planning Project’ at the Greater Sydney Commission awards.
Planning and preparing for the future

Since January, 40 project user groups (PUGs) have continued the extensive planning and design process for the new central acute services building and refurbished spaces. A significant body of work is also underway to support new and existing leaders who will help staff and services transition to the year 2020, when the new building opens.

Planning Update

Highlights:

- Project user groups (PUGs) transitioned from the schematic design to the detailed design phase.
- PUGs planned the work to prepare services, departments and teams for redeveloped areas, including detailed patient flow mapping.
- Launched new How to Build a Hospital factsheet (http://bit.ly/2ssTeoU)
- Site visits to other hospitals and services to inform planning.
- Mockup inpatient unit room used for planning, simulations and consumer engagement in January and February.

Next six months:

- Many PUGs move from detailed design to delivery phase, as they prepare their services for the future.

Preparing for the future at Westmead

A large change program is underway at Westmead Hospital and The Children’s Hospital at Westmead as part of the Westmead Redevelopment. This work aims to increase the capacity of healthcare services, departments, teams and employees to lead change.

This period is a timely opportunity to identify, nurture and support leaders across the hospitals.

Recently our team caught up with Don Harrison, international expert in guiding organisations through complex, large-scale change and implementation.

Success at the Westmead precinct will be realised when patients are at the centre of their care, when education and training is embedded in all elements of clinical care and we continue to attract the best healthcare workers from across Australia and around the world.

Much work is underway to ensure that all of our staff can work as effectively as possible, in or with, the new and refurbished facilities.

The change and transition program offers an amazing opportunity to build the capabilities of people in our organisations. We need to be able to lead and implement change, both now and into the future.
New helipad

- The new helipad at The Children’s Hospital at Westmead became operational during May.
- This is the primary helipad for The Children’s Hospital at Westmead until the central acute services building is completed in 2020.
- The roof level of The Children’s Hospital at Westmead’s Hainsworth Street visitors’ car park has re-opened after it was closed for construction of the helipad.

Temporary linkway

- The temporary linkway (including the link to the Westmead Institute for Medical Research) that connects Westmead Hospital and The Children’s Hospital at Westmead opened from March.
- The purpose of the linkway is to maintain the important connection between the two hospitals during the construction of the central acute services building.
- Construction of the linkway involved many months of planning and design consultation with staff members.
- The temporary linkway will be decommissioned in early 2019.
- The central acute services building will have two linkways - one for patient transfers with staff access, and one for the public.
Car Parking

Work to increase and improve car parking at Westmead is ongoing. Later this year, the new multi-storey car park at Westmead Hospital will open, and a significant body of work is currently underway to improve car park numbering and wayfinding.

Multi-storey car park

- Construction work on the multi-storey car park began in May 2016.
- On Wednesday, 28 June, 2017, the final slab of concrete was poured on the roof of the building.
- ADCO Constructions, the builders behind Westmead Hospital’s new multi-storey car park, marked the final phase of its construction with a traditional “topping out” ceremony.
- A construction industry practice, the “topping out” ceremony involved a tree being lifted onto the highest point of the car park to mark the last structural concrete pour.
- The eight-storey car park, located near the Westmead Centre for Oral Health, will house 1250 spaces for patients, visitors and staff.
- It will also include a new, light-filled overhead walkway, connecting the car park to the dental building, along with landscaped green space and improved lighting and security.

Read more and check out the drone video footage of the multi-storey car park on The Pulse! (https://goo.gl/s9NQPb)

Other car parking progress

- The oval car park on Redbank Road opened during January 2017, creating another 350 spaces for staff.
- A new, landscaped green space, near the on-grade parking off New Road, was completed during February 2017.
- The last six months has seen ongoing work and disruption to car parking across Westmead Hospital. We want to thank everyone for their patience as we implement changes and prepare for construction of the new hospital building.
- Major changes to parking will continue throughout 2017. For more information, contact the project team on 1800 990 296 or email us at: WSLHD-WestmeadProject@health.nsw.gov.au
Demolition & Construction

Neonatal and paediatric Emergency Transport Service (NETS) building

- The NETS staff and base was relocated to Bankstown Airport during February.
- This new location will support the expert NETS service to function in the same way in regards to expert clinical advice, management of retrievals and return transfers from referring hospitals. The only change is the location of the new base.
- Demolition of the existing building began in February and was completed in June.

Preparing for the new building

- After a long and robust procurement process, the Main Works tender was awarded to Multiplex Constructions in March 2017.
- Member for Parramatta Dr Geoff Lee MP, along with representatives from Westmead Hospital and The Children’s Hospital at Westmead, made the announcement at a media event in April 2017.
- Multiplex was provided site access on 1 July, 2017 for the commencement of early works.
- Early works will include bulk excavation, piling, and in-ground services works, all in preparation for the commencement for the central acute services building works.
Highlights:

- Construction started in February for the Westmead Education and Conference Centre (WECC). Site hoarding launched in April with exciting messages about the new spaces.
- Construction started in April for A3a (new home for Gastroenterology) and O3Hub (new home for Western Sydney Local Health District Finance, Clinical Governance and Procurement teams).
- B6 design development project user groups were completed in early May.
- The Kids Research Institute (KRI) site at The Children’s Hospital at Westmead was established in June.
- New ways of working training sessions and resources continue to be developed and distributed.
- There are ongoing site tours with staff in all refurbished spaces.

Next 6 months:

- Design development project user groups (PUGs) will commence to plan refurbishments for Intensive Care Unit (ICU), Aged Care and Adolescent and Transitional Care Services.
- Operational project user groups are ongoing for A3a. Work will be complete in August, with staff expected to move in October.
- Audiology E2 will complete the detail design phase in early July. Construction begins in August with work expected to be complete early next year.
- Teams moving into O3Hub continue new ways of working training sessions. Construction is expected to be complete in late July, with staff moving in August.
- WECC construction will be complete in August, with official celebrations and opening in September.
Westmead Hospital Refurbishment Program

**A3a**

A3a will be the new home for gastroenterology. Work is at peak construction—there are approximately 50 workers on site every day!

The wooden stencil that was used to mark out the position of the staff station.

A3a in early May. View of the old medical gases panels towards the corridor wall, which was extended to increase the space.

**Westmead Education and Conference Centre (WECC)**

The WECC project aims to create an engaging teaching and learning environment within Westmead Hospital. It will provide attractive formal and informal learning spaces designed to encourage interdisciplinary collaboration.

Laying the structural timber for tiered seating in the collaborative learning space.

June 2017 — WECC level 1.

June 2017 — partitions installed.

**O3Hub**

O3Hub will be the first non-clinical new ways of working space in Westmead Hospital. It comes after the B2Hub space at Blacktown Hospital. O3Hub is on level 3 of the Oral Health Building and will be home to WSLHD Finance, Clinical Governance and Procurement.

Staff members on site tours of their new home, O3Hub.

O3Hub begins to take shape.
Throughout June, the Westmead Redevelopment project team held information pop-ups at the entrance to Westmead Hospital’s University Clinics. We chatted to visitors on our progress in construction and planning, and explained the current disruption. The area outside University Clinics continues to be impacted as we prepare for the central acute services building. We got some great feedback from our community and staff members.

The project team holds staff forums at Westmead Hospital and The Children’s Hospital at Westmead on an ongoing basis. Keep an eye out for future events in the Project Update and on our website.

With donations, fundraising, and teams participating in Dry July, the Crown Princess Mary Cancer Centre (CPMCC) at Westmead Hospital has been able to improve the environment for patients receiving treatment. Get involved this year and support the CPMCC by:

- Joining a team and getting sponsors to support you
- Sponsor someone already on a team or donate directly to CPMCC
- Take part in an upcoming event

For more information, to join a team or to donate, go to: https://www.dryjuly.com/teams/crown-princess-marycancer-centre-westmead-staff-and-patients.

**Photos:** The Crown Princess Mary Cancer Centre celebrated the start of Dry July with a sausage sizzle!
Works In Westmead Hospital

Work continues on the Westmead Education and Conference Centre (WECC).

The A3a refurbishment works continue with ongoing disruption in and around the area including level 2, 3 and access to and from the loading dock. See the refurbishment page for more information.

Construction continues of the first non-clinical New Ways of Working space on level 3 of the Oral Health building.
Precinct Works

Areas under construction

Car parks currently available* for Westmead Hospital staff

*Major changes to parking will continue throughout 2017. We will provide information about future changes in the weekly Westmead Redevelopment project update.

Access to Mortuary Road has been reinstated.

Traffic control is in place to manage access to the loading dock. These works will last approximately 10 weeks.

Crane in this site will be removed Saturday, 8 July and Sunday, 9 July. Local traffic control will be in place.

Access to Mortuary Road has been reinstated.

Single lane closure during off-peak hours. Signage and traffic control is in place to assist. Please exercise caution.

The new pedestrian route is open (as shown)

There is alternate building access into the Kids Research Institute until September 2017. Signage is in place.