REDEVELOPMENT AND EXPANSION WRAP-UP 2017
With one of Australia’s fastest-growing populations, and a diverse economic, cultural and social demographic, there is a need for high-quality, innovative health facilities to cater to the community.

WSLHD is meeting the challenge with the State’s largest capital investment in health infrastructure. The project is part of the NSW Government’s commitment to keeping people healthy and out of hospital, and providing world-class clinical services with timely access and effective infrastructure.

We are working towards making western Sydney one of the healthiest communities in Australia by delivering contemporary health facilities and services, and working with our partners to create opportunities for integrated research, education, and clinical care.

Major projects are now underway at Westmead, Blacktown and Mount Druitt hospitals. When complete, Westmead will be one of the largest health, education, training and research precincts in Australia, and Blacktown Hospital will be a major tertiary hospital for western Sydney.

The new facilities have been designed to support best practice, contemporary models of care. A major service transformation project is underway, involving staff and consumers in designing the new models of care and planning the transition.

**THIS YEAR, WE:**

- Continued construction and refurbishment at Westmead, Blacktown and Mount Druitt hospitals (see our milestone wrap-up), which will create 24,000 direct and indirect jobs over the life of the projects.

- Worked with Westmead precinct partners like the University of Sydney and The Children’s Hospital at Westmead to deliver key projects on the Westmead Redevelopment and plan for 2018 milestones.

- Started planning our future workforce needs in recruitment, training and development.

- Visited other hospitals to share knowledge and lessons learnt.

- Introduced activity-based working at Blacktown and Westmead to create contemporary, digitally-enabled environments for staff now and in the future.

- Worked with community, consumers and staff to promote well-being and a sense of place through the integration of arts, culture and heritage elements into the new healthcare facilities and public spaces.

- Continued to co-design the new facilities with our staff through user groups and consultation.

“**It was only 40 or so years that Westmead Hospital was opened on a former racecourse. Today, it is Australia’s largest health and education super precinct, an integral part of the commission’s vision for Greater Parramatta and the Olympic Peninsula (GPOP) - the geographic heart and true centre of greater Sydney.**”

Greater Sydney Commission chief commissioner Lucy Turnbull AO on the appointment of a consortium to lead the next phase of the redevelopment, August 2017.
WESTMEAD REDEVELOPMENT

SNAPSHOT

More than $1 billion investment – largest health infrastructure project in NSW. Over 30% of the existing infrastructure is being refurbished as well.

The NSW Government has committed $750 million for a new central acute services building (CASB) and upgrades to Westmead Hospital, $72 million for precinct parking, including a new multi-storey car park, and $95 million for redevelopment of The Children’s Hospital at Westmead.

The University of Sydney has committed $500m to the Westmead precinct for infrastructure and education programs over the next 15 years.

The Westmead Redevelopment project demonstrates significant investment by government and the private sector in the Westmead health, education, training and research precinct. The precinct is a national and international leader in critical and acute healthcare, medical research, medicine and nursing education, allied health, and science and technologies related to health, and is set to grow exponentially in the coming years.

HIGHLIGHTS

- Early and enabling works were completed, helping establish the precinct’s capacity for the future. This included car parking and essential service upgrades, four new cooling towers and a new road called Dragonfly Drive.
- Multiplex was awarded the tender to construct the new hospital building.
- Westmead’s first activity-based working facility, O3Hub, was delivered.
- The new helipad at the Children’s Hospital at Westmead commenced operations on May 24.
- A traditional Aboriginal smoking ceremony, performed by Darug man Lex Dadd, marked the start of construction of the new hospital building.
- The new eight-level multi-storey car park opened, offering 1250 spaces to staff, patients, carers and visitors.
- The project collaborated with the University of Sydney and Western Sydney Local Health District to deliver the refurbished Westmead Education and Conference Centre (WECC) level 1. NSW Education Minister Rob Stokes officially opened the space on November 27.
- The refurbishment of the gastroenterology ward (A3a) at Westmead Hospital was completed.
- The refurbishment of Kids Research Institute stage 1 at the Children’s Hospital at Westmead was completed.

CONSULTING WITH YOU

- We’ve had 1070 consultation interactions this year through our project user groups, community consultation and arts and culture program.
- We worked with our precinct partners, including the University of Sydney and The Children’s Hospital at Westmead, to deliver new spaces and plan for the future.
- We started work on our Arts & Culture Strategy, dedicated to making the new hospital building an artistically and culturally diverse space.
- We held arts and culture workshops with Westmead Hospital and The Children’s Hospital at Westmead staff and patients to find out what they want to see in the new hospital building.
- We launched a visiting hours survey to understand what patients, staff and visitors need, along with current practices and visitor experiences.
- We consulted with our local Aboriginal Elders and community to start work on the Aboriginal and Torres Strait Islander Legacy Strategy and Action Plan.
Westmead Precinct Highlights

- Westmead precinct partners continued to work together to establish Westmead as a workable, liveable and accessible global health city.

- A consortium of local and international partners, with Cox Architecture at the helm, were appointed to lead the next phase of development of a visionary master plan for the Westmead precinct.

- A strategic partnership was formed between Celestino, the developer of the Sydney Science Park, and the Westmead precinct’s seven health, education and research organisations. The signing of a memorandum of understanding is set to deliver thousands of jobs to western Sydney and connect leading scientific research with innovative business.

- Parramatta Light Rail announced the preferred route for stage 1. The route will link Parramatta’s CBD to the Westmead precinct.

- The Greater Sydney Commission identified Westmead in its West Central District Plan as a strategic centre, a health and education super precinct and a key economic anchor for the West Central District and the Central City of Sydney.

“The new building will have both adult and paediatric emergency departments, cutting-edge theatres, medical imaging and diagnostics - families from western Sydney and across the state will receive the very best care when they need it the most.”

Parramatta MP Geoff Lee, announcing Multiplex Constructions as the winner of the tender to build new hospital building in April 2017.
BLACKTOWN AND MOUNT DRUITT HOSPITALS EXPANSION PROJECT STAGE 2

SNAPSHOT
- New acute services building, car park, and refurbishment at Blacktown.
- Expanded surgical services, imaging, drug health, and new dialysis centre at Mount Druitt.
- More than $700 million total budget stage 1 and 2.
- Complete 2020.

MILESTONES
- AW Edwards was awarded the tender to construct the new acute services building at Blacktown.
- The stage 1 clinical services building project won three International Academy for Design & Health ‘Academy Awards’ for best international project, best use of public art and best interior design, making it one of the best-designed hospitals in the world.
- We worked with staff to design and deliver the B2Hub, transitioned to activity-based working and shared our experience with more than 400 visiting health and project professionals.
- A traditional Aboriginal smoking ceremony by local Elder Uncle Stephen Williams marked the start of construction on the new acute services building in July.
- New facilities for pre-admission clinic and recovery, a new digital theatre, a new Centre for Addiction Medicine and a new MRI service opened at Mount Druitt Hospital.
- Construction was completed on the new Community Dialysis Centre for Mount Druitt – commissioning is underway for opening in 2018.
- Detailed design was completed for the new acute services building.
- Blacktown Hospital’s new 414-space car park topped out in October 2017.

CONSULTING WITH YOU
- We’ve had more than 4,000 consultation interactions this year through our project user groups, community consultation, arts and culture program and communications program.
- We have had consumer representatives on every clinical and patient-related user groups.
- We worked with more than 1000 staff and community members to create Kaleidoscope, our stage 2 arts and culture strategy.
- Consultation included surveys with people from more than 30 language groups.
- Our 2017 BMDH Photo Competition attracted more than 300 entries from our staff and community.
- We consulted with our local Aboriginal Elders, community, artists and enterprises to create a healing garden at Mount Druitt Hospital.

“Five per cent of the NSW population will use this facility. This is a world-class, best-practice hospital.”
NSW Premier Gladys Berejiklian, visit to Blacktown Hospital April 2017
“The Blacktown and Mount Druitt new building works will be leading the way in terms of the building revolution in this state, putting the patients of the western suburbs at the cutting edge of probably the best facilities in the world.”

NSW Health Minister Brad Hazzard, visit to Blacktown Hospital April 2017.

“...continue to work day in and day out to deliver this world-class facility to the people of NSW.”

NSW Premier Gladys Berejiklian, visit to Blacktown Hospital August 2017.

LOOKAHEAD 2018

WESTMEAD
- Completion of the new ear, nose and throat, and audiology units at Westmead Hospital.
- Completion of the Westmead Hospital Library refurbishment – a collaboration between the Westmead Redevelopment project, the University of Sydney and Western Sydney Local Health District.
- Opening of the Kids Research Institute stage 2 at the Children’s Hospital at Westmead.
- Consultation and planning for new ambulatory care ward (adolescent and young adults) at Westmead Hospital.
- Designs for new Central Acute Services Building to be publically released.
- Consultation and planning for new NSW Infectious Diseases Unit.
- Celebration of first Westmead-based Masters of Nursing cohort.
- Launch of the Aboriginal and Torres Strait Islander Legacy Strategy and Action Plan, and the Arts and Culture Strategy.
- Community engagement with local Aboriginal elders, schools, art consultants and project user groups.
- Planning for the new Innovation Centre.

BLACKTOWN
- Mount Druitt Hospital Community Dialysis Centre opens.
- Blacktown Hospital multi-storey car park opens and we will be the first hospital with a traffic guidance system.
- Activity-based working projects commence for Allied Health and Gastroenterology.
- Consultation continues through our project user groups, arts program, and consumer and staff engagement.
- Major construction works continue on the new acute services building at Blacktown for emergency, operating theatres, intensive care, birthing, maternity, women’s health and newborn care, and new paediatric services.

“...putting the patients of the western suburbs at the cutting edge of probably the best facilities in the world.”

NSW Health Minister Brad Hazzard, visit to Blacktown Hospital April 2017.

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